

SIYANCUMA MUNICIPALITY

SERVICE DELIVERY BUDGET IMPLIMENTATION PLAN

2019/20



Table of Contents

| | |
|--|----|
| 1. Introduction..... | 3 |
| 2. Budget breakdown in terms of the IDP | 4 |
| 3. The SDBIP Concept | 5 |
| 4. Components of the SDBIP | 5 |
| 5. Monthly projections of expenditure and revenue – Department Executive | 7 |
| 6. Monthly projections of expenditure and revenue - Department Support Services..... | 9 |
| 7. Monthly projections of expenditure and revenue – Department Chief Financial Officer | 12 |
| 8. Monthly projections of expenditure and revenue – Department: Technical Services..... | 16 |

1. Introduction

This document provides for the annual submission of the Service Delivery and Budget Implementation Plan (SDBIP) as required in terms of the Municipal Finance Management Act. It should be read in conjunction with the Municipality's Integrated Development Plan (IDP), Budget and Strategic Business Unit Business Plans for the financial year 2019/20

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the Municipality, therefore the IDP and budget must be fully aligned with each other, as required by the MFMA. The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance.

The SDBIP serves as a "contract" between the Administration, Council and Community expressing the goals and objectives set by the Council as quantifiable outcomes that can be implemented by the administration over the next twelve months. This provides the basis for measuring performance in service delivery against end-of-year targets and implementing the budget.

1. Legislative Framework in terms of MFMA

The Municipal Finance Management Act (MFMA) of 2003 is aimed to secure sound and sustainable management of the financial affairs of municipalities and to establish Treasury Norms and Standards through continually promoting transparency, participation and accountability of Municipalities.

The MFMA requires that Municipalities prepare a Service Delivery and Budget Implementation Plan as a strategic financial management tool to ensure that budgetary decisions that are adopted by Municipalities for the financial year are aligned with their Integrated Development Plan Strategy.

According to Section I of the Act, a Service Delivery and Budget Implementation Plan means a detailed plan approved by the Mayor of a Municipality in terms of section 53(1)(c)(ii) for implementing the Municipality's delivery of Municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of the year
- (b) Revenue to be collected, by source; and
- (c) Operational and capital expenditure, by vote;
- (d) Service delivery targets and performance indicators for each quarter;
- (e) Any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of section 54(1)(c);

In terms of Section 53 (3) of the Municipal Finance Management Act (MFMA) No. 56 of 2003. The Mayor must ensure-

(a) that the revenue and expenditure projections for each month and the service delivery targets and performance indicators for each quarter, as set out in the Service Delivery and Budget Implementation Plan, are made public no later than 14 days after the approval of the Service Delivery and Budget Implementation Plan; and

(b) that the performance agreements of the Municipal Manager, Senior Managers and any other categories of officials as may be prescribed, are made public no later than 14 days after the approval of the Municipality's Service Delivery and Budget Implementation Plan. Copies of such performance agreements must be submitted to the Council and the MEC for Local Government in the Province.

2. Budget breakdown in terms of the IDP

| Key Performance Area | | Revenue 2019/20 | Surplus / (Deficit) 2019/20 |
|--|----------------------------------|--------------------|--------------------------------|
| | Operating Expenditure 2019/20 | | |
| Basic Service Delivery | | | |
| Municipal Institutional Development and Transformation | | | |
| Local Economic Development (LED) | | | |
| Municipal Financial Viability and Management | | | |
| Good Governance and Public Participation | | | |
| Total Budget | | | |

3. **The SDBIP Concept**

The SDBIP is a management, implementation and monitoring tool that will assist the Mayor, Councillors, Municipal Manager, Senior Managers and community. It will facilitate the accountability role that Managers hold to the Council and that Councillors hold to the community. It also fosters the management, implementation and monitoring of the budget, the performance of senior management and the achievement of the strategic objectives as laid out in the IDP.

Whilst the budget sets yearly service delivery and budget targets (revenue and expenditure per vote), it is imperative that in-year mechanisms are able to measure performance and progress on a continuous basis. Hence, the end-of-year targets must be based on quarterly and monthly targets, and the Municipal Manager must ensure that the budget is built around quarterly and monthly information. Being a start-of-year planning and target tool, the SDBIP gives meaning to both in-year reporting in terms of Section 71 (monthly reporting), Section 72 (mid-year report) and end-of-year Annual Reports.

4. **Components of the SDBIP**

- Monthly projections of revenue to be collected for each source
- Monthly projections of expenditure (operating and capital) and revenue for each vote
- Quarterly projections of service delivery targets and performance indicators for each vote

a) **Monthly projections of revenue to be collected for each source**

The SDBIP information on revenue will be monitored and reported monthly by the Municipal Manager in terms of section 71 (1)(a) and (e) to ensure timeously remedial steps if necessary. Comprehensive financial policies will ensure realistic revenue projections by taking into account appropriate service and delivery levels, standards, ability to pay and collection efforts.

| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Total |
|--------------------------------------|----------------|---------------|---------------|---------------|----------------|---------------|---------------|----------------|---------------|---------------|---------------|---------------|----------------|
| | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue | Op Revenue |
| Governance and administration | R12 478 160,00 | R3 143 740,00 | R3 134 060,00 | R3 134 060,00 | R12 478 160,00 | R3 134 060,00 | R3 134 060,00 | R12 478 160,00 | R3 134 060,00 | R3 134 060,00 | R1 888 180,00 | R1 265 240,00 | R62 536 000,00 |
| Executive and council | R574 600,00 | R143 650,00 | R143 650,00 | R143 650,00 | R574 600,00 | R143 650,00 | R143 650,00 | R574 600,00 | R143 650,00 | R143 650,00 | R86 190,00 | R57 460,00 | R2 873 000,00 |
| Budget and treasury office | R11 884 200,00 | R2 971 050,00 | R2 971 050,00 | R2 971 050,00 | R11 884 200,00 | R2 971 050,00 | R2 971 050,00 | R11 884 200,00 | R2 971 050,00 | R2 971 050,00 | R1 782 630,00 | R1 188 420,00 | R59 421 000,00 |
| Corporate services | R19 360,00 | R29 040,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R19 360,00 | R242 000,00 |
| Community and public safety | R449 520,00 | R674 280,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R5 619 000,00 |
| Community and social services | R449 520,00 | R674 280,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R449 520,00 | R5 619 000,00 |
| Sport and recreation | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 | R0,00 |
| Public safety | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- |
| Housing | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- |
| Health | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- |
| Economic and environmental services | R335 600,00 | R503 400,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R4 195 000,00 |
| Planning and development | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- |
| Road transport | R335 600,00 | R503 400,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R335 600,00 | R4 195 000,00 |
| Environmental protection | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- |
| Trading services | R6 352 160,00 | R9 528 240,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R6 352 160,00 | R79 402 000,00 |
| Electricity | R3 411 280,00 | R5 116 920,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R3 411 280,00 | R42 641 000,00 |
| Water | R1 670 880,00 | R2 506 320,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R1 670 880,00 | R20 886 000,00 |
| Waste water management | R655 440,00 | R983 160,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R655 440,00 | R8 193 000,00 |
| Waste management | R614 560,00 | R921 840,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R614 560,00 | R7 682 000,00 |
| Other | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- | R- |

5. Monthly projections of expenditure and revenue – Department Executive

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|--|--|---------------|--------------------|----------------|--------------|---|---|-------------------------------------|---|--|
| | | | | Annual Revenue | 31-Jul-18 | 31-Aug-18 | 30-Sep-18 | 31-Oct-18 | 30-Nov-18 | 31-Dec-18 |
| | | | | | Project | Project | Project | Project | Project | Project |
| Local Economic Development | To develop/review a Investors initiative policy for the municipality | 1 | R200 000 | R120 000 | | | | | 1x Investors initiative policy for the municipality | |
| Local Economic Development | To implement the Investors initiative Policy | 1 | R200 000 | R120 000 | | | | | | |
| Local Economic Development | To identify four anchor economic enhancement projects for the municipality | 4 | R800 000 | R480 000 | | 4 x anchor economic enhancement projects for the municipality | | | | |
| Local Economic Development | To develop two anchor project business plans for the municipality | 2 | R400 000 | R240 000 | | | | | | |
| Local Economic Development | To present these business plans at possible funding institutions | 2 | R400 000 | R240 000 | | | | | | |
| Good Governance & Public Participation | To develop a Ward Committee Policy with a procedure on how stipends for ward committee member be implemented | 1 | R200 000 | R120 000 | | | Ward Committee Policy with a procedure on how stipends for ward committee member be implemented | | | |
| Good Governance & Public Participation | To implement the Ward Committee Policy | 1 | R200 000 | R120 000 | | | | Implement the Ward Committee Policy | | |
| Good Governance & Public Participation | To have four Ward Committee meetings for annum per ward | 4 | R800 000 | R480 000 | | | Ward Committee meetings | | | Ward Committee meetings |
| Good Governance & Public Participation | To develop a programme for Council to have quarterly public participation activities | 4 | R800 000 | R480 000 | | Programme for Council to have quarterly public participation activities | | | | |
| Good Governance & Public Participation | To implement the Council public participation programme | 1 | R200 000 | R120 000 | | | To implement the Council public participation programme | | | |
| Good Governance & Public Participation | To participate in the District and Premier's IGR proses | 4 | R800 000 | R480 000 | | | | | | Participate in the District and Premier's IGR proses |

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|--|--|---------------|--------------------|----------------|--------------|---|--|--------------|--------------|---|
| | | | | Annual Revenue | 31-Jan-19 | 28-Feb-19 | 31-Mar-19 | 30-Apr-19 | 31-May-19 | 30-Jun-19 |
| | | | | | Project | Project | Project | Project | Project | Project |
| Local Economic Development | To develop/review a Investors initiative policy for the municipality | 1 | R200 000 | R120 000 | | | | | | |
| Local Economic Development | To implement the Investors initiative Policy | 1 | R200 000 | R120 000 | | Implement the Investors initiative Policy | | | | |
| Local Economic Development | To identify four anchor economic enhancement projects for the municipality | 4 | R800 000 | R480 000 | | | | | | |
| Local Economic Development | To develop two anchor project business plans for the municipality | 2 | R400 000 | R240 000 | | | 2 x anchor project business plans for the municipality | | | |
| Local Economic Development | To present these business plans at possible funding institutions | 2 | R400 000 | R240 000 | | | | | | Present business plans at possible funding institutions |
| Good Governance & Public Participation | To develop a Ward Committee Policy with a procedure on how stipends for ward committee member be implemented | 1 | R200 000 | R120 000 | | | | | | |
| Good Governance & Public Participation | To implement the Ward Committee Policy | 1 | R200 000 | R120 000 | | | | | | |
| Good Governance & Public Participation | To have four Ward Committee meetings for annum per ward | 4 | R800 000 | R480 000 | | | Ward Committee meetings | | | Ward Committee meetings |
| Good Governance & Public Participation | To develop a programme for Council to have quarterly public participation activities | 4 | R800 000 | R480 000 | | | | | | |
| Good Governance & Public Participation | To implement the Council public participation programme | 1 | R200 000 | R120 000 | | | | | | |
| Good Governance & Public Participation | To participate in the District and Premier's IGR proses | 4 | R800 000 | R480 000 | | | | | | Participate in the District and Premier's IGR proses |

6. Monthly projections of expenditure and revenue - Department Support Services

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|---|---|---------------|--------------------|----------------|---------------------|--------------|--------------|--|--------------|--|--|
| | | | | Annual Revenue | Capital Expenditure | 31-Jul-18 | 31-Aug-18 | 30-Sep-18 | 31-Oct-18 | 30-Nov-18 | 31-Dec-18 |
| | | | | | | Project | Project | Project | Project | Project | Project |
| Basic Service Delivery & Infrastructure Development | Identify two sector plans that are the most crucial for the Municipality | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | Identify two sector plans that are the most crucial for the Municipality | | | |
| Basic Service Delivery & Infrastructure Development | Prepare Tender/ Quotation Proposals for the Development of these two sector plans. | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | Prepare Tender/ Quotation Proposals for the Development of sector plans. | |
| Basic Service Delivery & Infrastructure Development | Workshop and approve the two sector plans | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | |
| Basic Service Delivery & Infrastructure Development | To develop a budgeting model for the municipality to make funds available for O&M on the current infrastructure maintenance | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | Develop a budgeting model for the municipality to make funds available for O&M on the current infrastructure maintenance |
| Basic Service Delivery & Infrastructure Development | To approve the developed model | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | |

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|---|---|---------------|--------------------|----------------|---------------------|--------------|--------------|-----------------------------|--------------|--------------|---|
| | | | | Annual Revenue | Capital Expenditure | 31-Jan-19 | 28-Feb-19 | 31-Mar-19 | 30-Apr-19 | 31-May-19 | 30-Jun-19 |
| | | | | | | Project | Project | Project | Project | Project | Project |
| Basic Service Delivery & Infrastructure Development | Identify two sector plans that are the most crucial for the Municipality | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | |
| Basic Service Delivery & Infrastructure Development | Prepare Tender/ Quotation Proposals for the Development of these two sector plans. | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | |
| Basic Service Delivery & Infrastructure Development | Workshop and approve the two sector plans | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | Workshop and approve the two sector plans |
| Basic Service Delivery & Infrastructure Development | To develop a budgeting model for the municipality to make funds available for O&M on the current infrastructure maintenance | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | | | | |
| Basic Service Delivery & Infrastructure Development | To approve the developed model | 1 | R9 913 615 | R9 666 754 | R4 496 300 | | | Approve the developed model | | | Present business plans at possible funding institutions |

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|---|---|---------------|--------------------|----------------|---------------------|--------------|--------------|-----------------------------|--------------|--------------|---|
| | | | | Annual Revenue | Capital Expenditure | 31-Jan-18 | 28-Feb-18 | 31-Mar-18 | 30-Apr-18 | 31-May-18 | 30-Jun-18 |
| | | | | | | Project | Project | Project | Project | Project | Project |
| Basic Service Delivery & Infrastructure Development | Identify two sector plans that are the most crucial for the Municipality | 1 | R1027600 | R3799800 | R1373400 | | | | | | |
| Basic Service Delivery & Infrastructure Development | Prepare Tender/ Quotation Proposals for the Development of these two sector plans. | 1 | R1027600 | R3799800 | R1373400 | | | | | | |
| Basic Service Delivery & Infrastructure Development | Workshop and approve the two sector plans | 1 | R1027600 | R3799800 | R1373400 | | | | | | Workshop and approve the two sector plans |
| Basic Service Delivery & Infrastructure Development | To develop a budgeting model for the municipality to make funds available for O&M on the current infrastructure maintenance | 1 | R1027600 | R3799800 | R1373400 | | | | | | |
| Basic Service Delivery & Infrastructure Development | To approve the developed model | 1 | R1027600 | R13683982 | R4607001 | | | Approve the developed model | | | Present business plans at possible funding institutions |

7. Monthly projections of expenditure and revenue – Department Chief Financial Officer

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | Annual Revenue | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|---|--|---------------|--------------------|----------------|---|---|---|---|---|---|
| | | | | | 31-Jul-18 | 31-Aug-18 | 30-Sep-18 | 31-Oct-18 | 30-Nov-18 | 31-Dec-18 |
| | | | | | Project | Project | Project | Project | Project | Project |
| Basic Service Delivery & Infrastructure Development | Invite and appoint two service providers to compile the two sector plans | 1 | R801 659 | R907 561 | | | | | | |
| Municipal Financial Viability & Management | To increase the Audit outcome from an disclaimer | 1 | R801 659 | R907 561 | | | | | | |
| Municipal Financial Viability & Management | To develop policies and procedures | 1 | R801 659 | R907 561 | | | | | | |
| Municipal Financial Viability & Management | To comply to the MFMA in terms of the compilation of a Budget | 1 | R801 659 | R907 561 | | | | | | |
| Municipal Financial Viability & Management | To comply with the MFMA in terms of Annual Financial Statements | 1 | R801 659 | R907 561 | | GRAP Annual Financial Statements | | | | |
| Municipal Financial Viability & Management | To comply in terms of monthly, quarterly, mid-term and annual reporting | 12 | R9 619 904 | R10 890 727 | Compile monthly, quarterly, mid-term and annual reporting | Compile monthly, quarterly, mid-term and annual reporting | Compile monthly, quarterly, mid-term and annual reporting | Compile monthly, quarterly, mid-term and annual reporting | Compile monthly, quarterly, mid-term and annual reporting | Compile monthly, quarterly, mid-term and annual reporting |

| | | | | | | | | | | |
|---|--|----|------------|-------------|---|---|---|---|---|---|
| <i>Municipal Financial Viability & Management</i> | <i>To report of the management of debtors, creditors and assets to the council</i> | 12 | R9 619 904 | R10 890 727 | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> |
| <i>Municipal Financial Viability & Management</i> | <i>To develop an asset Management system</i> | 1 | R801 659 | R907 561 | | | | | | |
| <i>Municipal Financial Viability & Management</i> | <i>To implement the Asset Management System</i> | 1 | R801 659 | R907 561 | | | | | | |
| <i>Municipal Financial Viability & Management</i> | <i>To investigate the current and potential new revenue generating sources to expand the financial bases of the municipality</i> | 1 | R801 659 | R907 561 | | | | | Revenue enhancement investigation | |
| <i>Municipal Financial Viability & Management</i> | <i>To develop a methodology to implement the identified sources of revenue</i> | 1 | R801 659 | R907 561 | | | | | | |

| Key Performance Area | Unit of measurement / KPI | Annual Target | Annual Expenditure | Annual Revenue | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|----------------------|---------------------------|---------------|--------------------|----------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | | | | 31-Jan-19 | 28-Feb-19 | 31-Mar-19 | 30-Apr-19 | 31-May-19 | 30-Jun-19 |
| | | | | | Project | Project | Project | Project | Project | Project |

| | | | | | | | | | | |
|--|--|----|------------|-------------|---|---|---|---|---|---|
| <i>Basic Service Delivery & Infrastructure Development</i> | <i>Invite and appoint two service providers to compile the two sector plans</i> | 1 | R801 659 | R907 561 | <i>Appoint service providers to compile sector plans</i> | | | | | |
| <i>Municipal Financial Viability & Management</i> | <i>To increase the Audit outcome from an disclaimer</i> | 1 | R801 659 | R907 561 | | | | | | <i>Audit outcome from an disclaimer</i> |
| <i>Municipal Financial Viability & Management</i> | <i>To develop policies and procedures</i> | 1 | R801 659 | R907 561 | | | | | | <i>To develop policies and procedures</i> |
| <i>Municipal Financial Viability & Management</i> | <i>To comply to the MFMA in terms of the compilation of a Budget</i> | 1 | R801 659 | R907 561 | | | <i>Comply to the MFMA in terms of the compilation of a Budget</i> | | | |
| <i>Municipal Financial Viability & Management</i> | <i>To comply with the MFMA in terms of Annual Financial Statements</i> | 1 | R801 659 | R907 561 | | | | | | <i>Present business plans at possible funding institutions</i> |
| <i>Municipal Financial Viability & Management</i> | <i>To comply in terms of monthly, quarterly, mid-term and annual reporting</i> | 12 | R9 619 904 | R10 890 727 | <i>Compile monthly, quarterly, mid-term and annual reporting</i> | <i>Compile monthly, quarterly, mid-term and annual reporting</i> | <i>Compile monthly, quarterly, mid-term and annual reporting</i> | <i>Compile monthly, quarterly, mid-term and annual reporting</i> | <i>Compile monthly, quarterly, mid-term and annual reporting</i> | <i>Compile monthly, quarterly, mid-term and annual reporting</i> |
| <i>Municipal Financial Viability & Management</i> | <i>To report of the management of debtors, creditors and assets to the council</i> | 12 | R9 619 904 | R10 890 727 | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> | <i>Report of the management of debtors, creditors and assets to the council</i> |

| | | | | | | | | | | |
|---|--|----------|-----------------|-----------------|--|--|---|--------------------|--|--|
| | | | | | | | | <i>the council</i> | | |
| <i>Municipal Financial Viability & Management</i> | <i>To develop an asset Management system</i> | <i>1</i> | <i>R801 659</i> | <i>R907 561</i> | | | <i>To develop an asset Manageme nt system</i> | | | |
| <i>Municipal Financial Viability & Management</i> | <i>To implement the Asset Management System</i> | <i>1</i> | <i>R801 659</i> | <i>R907 561</i> | | | | | | <i>Implement the Asset Management System</i> |
| <i>Municipal Financial Viability & Management</i> | <i>To investigate the current and potential new revenue generating sources to expand the financial bases of the municipality</i> | <i>1</i> | <i>R801 659</i> | <i>R907 561</i> | | | | | | |
| <i>Municipal Financial Viability & Management</i> | <i>To develop a methodology to implement the identified sources of revenue</i> | <i>1</i> | <i>R801 659</i> | <i>R907 561</i> | | <i>Implement the identified sources of revenue</i> | | | | |

8. Monthly projections of expenditure and revenue – Department: Technical Services

| Vote / Indicator | Unit of measurement / KPI | Annual Target | Annual Expend | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |
|--------------------|--|--|---------------|----------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | | | | Annual Revenue | 31-Jul-18 | 31-Aug-18 | 30-Sep-18 | 31-Oct-18 | 30-Nov-18 | 31-Dec-18 |
| | | | | | Proj | Proj | Proj | Proj | Proj | Proj |
| Water | Conduct a study on the actual backlogs on portable water | 3 | | | | | 8 | | | |
| | Solicit funding for and implement the bulk water supply projects in the district | Solicit estimated R360 m or as much as possible. | R18 262 939 | R18 241 907 | Ongoing | | | | | |
| Bucket Eradication | Eradication of all buckets on formal stands by end March 2019 | 1420 | R3 660 331 | R12 898 000 | Ongoing | | | | | |

| | | | | | | | | | | |
|------------------|---|---------------|---------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | 100% of all schools with adequate sanitation by the end of 2019 | 100% | | | Ongoing | | | | | |
| Electricity | Assist municipalities to ensure that there is 95% of all indigent households have access to free basic electricity | 3 | R50 614 007 | R43 718 861 | Ongoing | | | | | |
| | Intensify our programme to ensure access to electricity for farm dwellers and municipalities | | | | Ongoing | | | | | |
| Solid Waste | Explore seriously the possibilities of implementing extensive programme of EPWP during the implementation service infrastructure projects | 1 | R3 179 000 | R6 812 500 | Ongoing | | | | | |
| | Ensure 100% spending on the MIG allocation | 100% | | | | | | | | |
| | | | | | | | | | | |
| Vote / Indicator | Unit of measurement / KPI | Annual Target | Annual Expend | | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending | Month Ending |

| | | | | Annual Revenue | 31-Jan-19 | 28-Feb-19 | 31-Mar-19 | 30-Apr-19 | 31-May-19 | 30-Jun-19 |
|--------------------|--|--|-------------|----------------|-----------|-----------|-----------|-----------|-----------|-----------|
| | | | | | Proj | Proj | Proj | Proj | Proj | Proj |
| Water | Conduct a study on the actual backlogs on portable water | 3 | | | | | | | | |
| | Solicit funding for and implement the bulk water supply projects in the district | Solicit estimated R360 m or as much as possible. | R18 262 939 | R18 241 907 | | | | | | |
| Bucket Eradication | Eradication of all buckets on formal stands by end March 2019 | 1420 | R3 660 331 | R12 898 000 | | | | | | |
| | 100% of all schools with adequate sanitation by the end of 2019 | 100% | | | | | | | | |
| Electricity | Assist municipalities to ensure that there is 95% of all indigent households have access to free basic electricity | 3 | R50 614 007 | R43 718 861 | | | | | | |
| | Intensify our programme to ensure access to electricity for farm | | | | | | | | | |

| | | | | | | | | | | |
|-------------|---|------|------------|------------|--|--|--|--|--|--|
| | dwellers and municipalities | | | | | | | | | |
| Solid Waste | Explore seriously the possibilities of implementing extensive programme of EPWP during the implementation service infrastructure projects | 1 | R3 179 000 | R6 812 500 | | | | | | |
| | Ensure 100% spending on the MIG allocation | 100% | | | | | | | | |